Before the Federal Communications Commission Washington, D.C. 20554

In the Matter of)	
The Open Internet Remand)	GN Docket No. 14-28

INITIAL COMMENTS OF THE CONSUMER FEDERATION OF AMERICA

Mark Cooper, Director of Research February 25, 2014

The Consumer Federation of America (CFA)¹ applauds the Commission for initiating this proceeding to write an Open Internet Order² under the Section 706 authority recently outlined in the ruling of the United States Court of Appeals For The District Of Columbia Circuit.³ We believe this is exactly where the effort to build a Broadband Network Compact should start, so much so that we devote this initial early comment to a detailed analysis of why this proceeding is so important as the first step in the process.

The attached analysis, entitled *Decision Making in The Face of Complex Ambiguity: Mapping the FCC's Route to the Broadband Network Compact*, demonstrates that the FCC faces a situation of complex ambiguity in which simple solutions are inadequate. Ambiguity exists where decision makers lack knowledge about both the nature of outcomes of actions and the probabilities of those outcomes. Complexity exists where more than one aspect of a decision is subject to ambiguity.

1

¹ The Consumer Federation of America (CFA) is an association of non-profit consumer organizations that was established in 1968 to advance the consumer interest through research, advocacy, and education. Today, nearly 300 of these groups participate in CFA and govern it through their representatives on the organization's Board of Directors and the annual Consumer Assembly. CFA has been involved in communications, media and Internet policy for decades in legislative, regulatory and judicial arenas and has advanced the consumer view in policy and academic publications.

² Preserving the Open Internet, GN Docket No. 09-191, WC Docket No. 07-52, Report and Order, 25 FCC Rcd 17905 (2010) (Open Internet Order), aff'd in part, vacated and remanded in part sub nom. Verizon v. FCC, No. 11-1355 (D.C. Cir. Jan. 14, 2014).

³ Verizon v. FCC, No. 11-1355, slip op. at 17, 63.

Reviewing the history of the classification of High Speed Data Transmission (aka Broadband Internet Access Service), it is clear that both the authority and the power of the FCC to take actions to ensure network neutrality have been unclear since the passage of the Telecommunications Act of 1996 (see Exhibits 1, 2, and 3). The D.C. Appeals Court ruling continues and compounds that complex ambiguity.

The paper notes that decision makers in many fields face the challenge of complex ambiguity and tools for improving decision making have been developed (see Exhibit 4). Although the analytic approaches come from many disciplines – financial portfolio analysis, project management, technology risk assessment, Black Swan Theory, military strategy and space exploration – the decision making frameworks have strong commonalities. The digital communications sector exhibits characteristics that make it a good candidate for the application of these analytic frameworks.

- Because it is a recursive, scalable infrastructure network that is critical to a broad range of activities in society, reliability, interconnection, interoperability, ubiquity, and affordability are highly desirable attributes that are the goals of public policy.
- The communications sector is not only increasingly central to the economy, but also has the unique characteristic that it is central to the polity, since it is the central vehicle for speech.
- It has undergone recent dramatic changes that have disturbed the basic economics basic legal structure of the sector

Most importantly, the efforts to develop decision making frameworks in these diverse fields yield a very clear set of recommendation for how to build portfolios of assets to achieve goals in the face of complex ambiguity (see Exhibit 5). Applying these principles to the terrain of decision making on which the FCC finds itself, we conclude that the prudent strategy should include the following actions.

• The FCC should assert the independent authority and explore the powers it has under several of the key, new Sections of the '96 Act to create a robust portfolio of tools to pursue the core goals of the Communications Act

- Maximize the power of transparency under Section 706 to promote competition and provide consumer protection.
- Develop regulation of reasonable network management to the greatest extent possible under Section 706.
- Implement effective universal service mechanisms under Section 254.
- Explore Title II with forbearance (Section 10) for those goals of the Act that cannot be accomplished under the authorities and powers of sections 706 and 254, particularly for public safety, consumer protection and consumers with disabilities and privacy.

The FCC can pursue all four of the options that lie close to the efficient frontier simultaneously by conducting different proceedings on different schedules. The idea that the FCC would have split, even fragmented jurisdiction for different sections of the Act may seem odd, but that has always been a fact of life under the Communication Act. Not only has the Congress given it different powers and authorities in different Titles, but the split basis for authority for network management was the situation for over thirty years under the Computer Inquiries, which rested on Title I ancillary authority. Jurisdictional inconsistency is the rule, rather than the exception in the complex communications space.

It would be a luxury to hit the pause button and take time to reflect on this complex challenge, but decisions about whether to appeal the court ruling must be made quickly and the political process, reflected in instantaneous, critical caricatures, does not treat delay kindly. Thus, one of the most important direction setting decisions comes early. The Commission has chosen to explore the power it has under section 706, while continuing to develop the other regulatory approaches. This paper demonstrates why it made the right choice.

Given two decades of complex ambiguity in this space, it is a mistake to think that any one of these sources of power and authority is enough. The approach chosen by the FCC

- recognizes and adapts to the new legal terrain,
- keeps options open, seeks to quickly implement new rules,
- and places only a specific set of assets at risk.

- It not only keeps options open, but advances the principle of building resilience through redundancy and diversity of authority and power.
- It also heads in an important system building direction, since Sections 706 and 254 are systemic tool that cuts across the key Titles and definitions of the Act. This is the "new" law that needs to be developed. Until the Commission tries to do so, the courts will likely avoid confronting the highest level issues.

In an editorial in which the New York Times opined on the decision to pursue section 706, it cautioned that "Having failed twice to write rules acceptable to the appeals court, the F.C.C.'s credibility is at stake. It has to prove that its latest strategy can work." It went on to claim that "reclassifying broadband... is more likely to survive a court challenge than using the F.C.C.'s power to promote broadband." While we disagree with that assessment, we can agree that the ability to reclassify is very far from a certainty. Under the conditions of complex ambiguity, a strategy that "can work" involves a sequence of choices that preserve options and layer outcomes, rather than making a simple binary choice.

If the 1996 law were written differently, or the decision to classify broadband as an information service (which is now over a decade old) had not been taken, the terrain would be very different and the best strategy for writing the Broadband Network Compact might be different.

But, the Commission must navigate the terrain in which it finds itself, not in some alternative universe. The "all of the above" approach makes perfect sense for the FCC to pursue when confronting the complex ambiguity that has typified the terrain of communications policy since the passage of the 1996 Act. The first step is to explore the full extent of the authority and power the Commission has under Section 706 (and Section 254), while invoking Title II where additional authority and/or power are needed.

⁴ The Editorial Board, The F.C.C. Tries Again, New York Times, February 22, 2014.

common carrier rules on non-common carriers

EXHIBIT 1: COMPLEX AMBIGUITY IN THE CLASSIFICATION OF HIGH-SPEED DATA TRANSMISSION SERVICE

•	Ervice. Need to address Communications Act principles affirmed Information Service rejected; telecommunications affirmed Information of Nondiscrimination Communications	Information service upheld, Justices debate Title I authority	, high- Title I authority claimed; uies. Need to address Communications Act principles affirmed	Importance of Non-discrimination, Consumer protection affirmed Ability to distinguish service demonstrated	Need for non-discrimination affirmed, Technical ability to offer separate services demonstrated	Need for Non-discrimination stated, Title I authority asserted Importance of Communications Act principles affirmed Failure to achieve Communications Act goals documented	Title I authority questioned Recognizes important of all Communications Act public service principles Documents failure to achieve goals of the Act.	Title I and s. 706 Authority to require transparency, prevent blocking and discrimination	l l
Year Event 1998 Stevens Report 1998 Public Interest Groups Petition for Title II Classification 2000 Portland v. AT&T Cable: 9th Circuit Court of Appeals finds cable 2000 FTC imposes commercial access condition on AOL-Time Warner 2002 FCC issues Cable Modem Declaratory Order classifying Cable	modem service as an information (not telecommunications) service. 2003 Brand X v. FCC – 9th Circuit Court of Appeals affirms its Portland v. AT&T and overturns Cable Modem order Chairman Daniell declares Four Internet Freedoms	2005 Supreme Court reverses 9th Circuit (6-3) on procedural grounds and upholds FCC information service classification	2005 FCC extends the Information service definition to mass market, high- speed data transmission services offered by telephone companies.	2005 FCC turns Four Internet Freedoms into a policy statement 2006 AT&T agrees to network neutrality Bell South merger condition	2007 FCC finds Comcast illegally discriminated against peer-to-peer applications.	2010 Open Internet Proceeding initiated 2010 National Broadband Plan	2010 D.C. Appeals Court overturns FCC action against Comcast 2010 Broadband Internet Access Notice of Inquiry	2010 FCC issues Open Internet Order	2012 Universal Service Fund Order Challenge in 10th Circuit 2012 PSTN Docket 2014 D.C. Appeals Court vacates anti-blocking and discrimination rules

EXHIBIT 2: DETERMINANTS OF THE ABILITY TO SECURE THE NETWORK COMPACT

Source of Authority	Regulatory Reach (Effectiveness)	fectiveness)		Prospect of Success	
Title I ancillary Section 706	Why Accomplish general purposes of the Act Inadequate or unreasonable deployment	Who Information providers Anyone	How Regulation have a nexus to Title II authority Anything that has a nexus to deployment finding, but is not but is not core common carrier-like rule	Authority Power Bleak Difficult (narrow non-common (two losses) carrier rule) Clear Unclear (narrow non-common carrier rule)	-сошшоп
Title II	Meets common Carrier definition	Common carrier	Title II regulations for which the Commission has not chosen to forbear	Difficult Clear w/ authority (change of mind)	
Section 254	Meets universal service definition	Telecom or Eligible Information Carrier service providers others	Eligible Telecommunications Carrier (ETC) rules perhaps	Unclear Clear w/ authority	

EXHIBIT 3: THE NEW TERRAIN OF LEGAL AUTHORITY AND POWER UNDER THE 1996 ACT

	Strong 706 Transparency (weak but could be stronger)	706 Network Management (power undefined)	254 Universal service (Yet to be decided, but Significant potential)
AUTHORITY	Unclear	Title II with forbearance (Hard to get, has limitations)	
	Weak Ancillary Authority (Cabined by the 1996 Act)		
	Weak	Unclear	Strong
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EXHIBIT 4: DEFINING THE TERRAIN OF KNOWLEDGE

Ambiguity Defined by Four Regions of Knowledge

Knowledge About Probabilities of Outcomes

Vagueness: The decision maker may not be able to clearly identify the outcomes, but knows that the system will fluctuate.	Risk: The decision maker can clearly describe the outcomes and attach probabilities to them.
Unknowns: In the most challenging situation, knowledge of the nature of the outcomes and the probabilities is limited.	Uncertainty: The decision maker can clearly describe the outcomes but cannot attach probabilities to them.

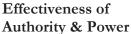
Knowledge about Nature of Outcomes

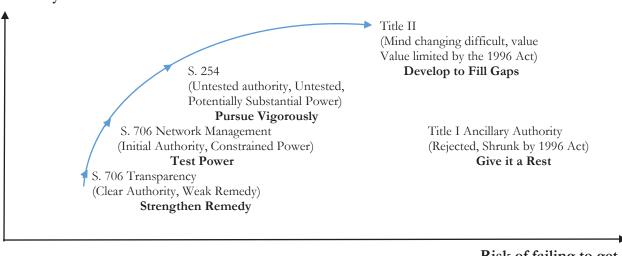
MAPPING AND NAVIGATING IN A TERRAIN OF COMPLEX AMBIGUITY

Region of Knowledge	Challenges Outcomes P	Probabilities	Strategy	Action
Risk	Known K	Known	Hedge	Identify the trade-offs between cost and risk. Spread and hedge risk by acquiring assets that are uncorrelated (do not overlap) to lower portfolio risk
Uncertainty	Known U	Unknown	Real Options	Buy time to reduce exposure to uncertainty by choosing sequences of hedges that preserve the most options. Acquire small assets with short lead times and easy exit opportunities.
Vagueness	Unknown K	Known	Fuzzy Logic	Avoid long-term paths that are least controllable. Minimize surprises by avoiding assets that have unknown or uncontrollable effects. Create systems that can monitor conditions and adapt to change to maintain system performance.
The Unknown	Unknown Un	Inknown	Diversity & Insurance	Buy insurance to build resilience with diverse and redundant assets. Diversity requires increasing variety, balance and disparity of assets. Fail small and early. Avoid relying on low probability positive outcomes and betting against catastrophic negative outcomes.

EXHIBIT 5: DEVELOPING A ROBUST PORTFOLIO OF AUTHORITY AND POWER TO ACHIEVE THE GOALS OF THE COMMUNICATIONS ACT

Risk/ Reward Landscape of Open Internet & Universal Service Policy





Risk of failing to get authority or power

Strategic Response to Ambiguity of Power and Authority

